

The Internet of Things

Early Experience

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Oberon microsystems AG

- A software engineering firm with a quirk: Spinning off new companies
 - Esmertec in 1999 (IPO in 2005, now Myriad)
 - Yaler GmbH in 2011
- We support R & D teams in developing «Internet of Things» products
 - Our core interest: software engineering and systems integration from sensors to cloud services and Web pages



The Internet of Things is a global network of computers, sensors and actuators connected through Internet protocols



We are particularly interested in the *Web of Things*

The Web of Things consists of RESTful Web services that measure or manipulate physical properties



It Was 20 Years Ago Today...

... well, roughly ...





Eidgenössische Technische Hochschule Zürich

Institute for Robotics

Robot controller with «primitive» hardware (Motorola 68000), but with a self-developed TCP/IP stack

Why TCP/IP, what an overkill???

















It Was 10 Years Ago Today...

• Monitoring 10,000 sensor «tags» in a hydro-power plant in South America





This Is Today...



Remote Analysis of Hearing Aids





Remote Fine-Tuning of Hearing Aids





Some Lessons Learned



The Internet is Broken

«Any computer can connect to any other computer on the Internet»

- At least that's the theory (Internet architecture)

 In theory, theory and practice are the same, only in practice they aren't...

– Firewalls, NATs

• See talk of Thomas



On Old Horses

- It is difficult to teach old horses new tricks
 - A challenge even in companies with an innovation culture (early adopters)
 - Better forget about brick & mortar companies
 - At least for the coming years
 - IoT often suggests new business models:
 From selling a box to operating a service
 - IoT projects need to bridge gap between product development and IT operations



Danger Signs

- No vocal backing from CEO
 - Is sponsor too far away from the top?
- Client has not repeatedly failed with his own software projects
 - «A student can do this over the weekend»
 - «Here is the 1000 page specification, now leave us alone and just implement it, and pronto»
 - No management experience (and interest) in the typical problems that will arise



Some Old Horses Succeed

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How About Young Horses?





A Publisher's Opinion

«It is too early to address professionals. Let us first address *makers*!»





Corporations vs. Makers

Corporations

• Sticky business models

Resources available

Closed systems (IoT)

 Focus on bottom-line growth (cost cutting)



Makers

- No legacy business models
- Focus on personal growth (making things)
- Generate new ideas
- Low-cost HW and spare time
- Open systems (WoT)



Startups

- New business models (often: pay-per-use)
- Focus on top-line growth (new markets)
- Early adopters as customers
- Limited resources
- Market-testing of new ideas









Koubachi

Yaler GmbH